

# IMPACT REPORT

2019 - 2020



# "NSI STRIVES TO EDUCATE FUTURE LEADERS AND SHAPE THE DEBATE ON THE CRITICAL ISSUES FACING OUR NATION."

JAMIL N. JAFFER
Founder & Executive Director, NSI

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**NSI's Leaders, Staff, Faculty, and Scholars** 

### MESSAGE FROM THE FOUNDER

When we were starting NSI, a constant question we were asked by supporters and leaders alike was how NSI would be different from other think tanks and centers at law schools.

Our vision was that NSI would be a place focused on finding real-world answers to the toughest national security questions and that those solutions would safeguard constitutional liberties and enable a strong national defense. In particular, we wanted to give the arguments in favor of a robust national security posture a fighting chance in a fair debate—a view that is

not necessarily in vogue in Washington D.C. today and rarely, if ever, in academia. As with any new venture, the vision is often the easy part. Over the past year and a half since our last impact report, I am glad to report that we were able to continue to make that vision a reality.

One of the core missions of NSI is to train the next generation of national security leaders to take on tomorrow's problems. This year, we received approval to offer a new LLM degree in Cyber, Intelligence, and National Security Law and we are actively recruiting the first full class of students for Fall 2020. We also launched a



### **JAMIL N. JAFFER**

Assistant Professor of Law, NSI Founder & Executive Director, and Director, National Security Law & Policy Program Cyber Law Concentration in conjunction with the Law and Economics Center's program on Financial Regulation & Technology. Off-campus, Scalia law students joined me, Supreme Court Justice Neil M. Gorsuch, and a number of special guests for our second National Security Summer Program in Padua, Italy.

We have also significantly increased our production of policy papers, putting out a dozen papers in 2019, a sixfold increase over the prior year. These papers and reports cover a range of topics, including the need to counter foreign threats such as Chinese telecommunications companies Huawei and ZTE, the security dynamics in the Arctic, and the appropriate role of the United States in Syria and Afghanistan. These documents—and the attention they have received—show that a fusion of academic rigor, real-world experience, and a diverse group of experts can cut through the noise of Washington and have an impact on policymakers.

Our educational work also extended beyond the walls of the Scalia Law School. Through our work with government leaders, we noted the lack of experienced technologists available to weigh in on key debates at the nexus of technology and national security. Last year, NSI brought those voices to the table by launching our Technologist Fellowship. This effort takes technologists from across the country and gives them the core tools necessary to effectively engage policymakers in both the legislative and executive branches.

Journalists, like policymakers, can often face an uphill battle to cover rapidly evolving technology and cyber issues. NSI worked to remedy this problem by putting together a Media Engagement and Education Series which provided journalists with the know-how to find the next big story in tech and effectively share

it with the public. Attendees from publications such as the Wall Street Journal, Washington Post, and Reuters, participated in four off-the-record policy briefings featuring tech experts moderated by a leading journalist.

In addition to these programs, NSI hosted our first judicial training program highlighting the threat of nation-state actors, like China, using the bankruptcy the system to steal intellectual property. This event, cosponsored by the Foundation for Defense of Democracies and the Law School's Law and Economics Center, was able to train over a dozen judges on these threats and will be holding follow-on events over the next year.

Building on our most successful year to date, NSI plans to take on two of the most complex national security issues facing the United States: countering China's rise and the intersection of innovation, technology, and national security. These two projects —which will extend through 2020 into 2021—will feature events, papers, and policy engagements that will drive the debate in Washington and around the world.

As you look through this document and get a deeper understanding of the work we've been doing at NSI, we hope and expect that you'll find our work exciting and meaningful and that you'll join us in our efforts moving forward!

**JAMIL N. JAFFER** 



### **ABOUT NSI**

#### **NSI'S MISSION**

NSI aims to be the intellectual powerhouse supporting a robust American national security posture—dedicated to incorporating a realistic assessment of the threats facing the United States and finding real-world answers to hard national security questions.

We strive to educate future leaders and to shape the debate on critical issues by providing balance to the public discourse and identifying solutions that both enable a robust national defense and safeguard our constitutional liberties.

### **NSI'S APPROACH**

NSI draws on the expertise of an all-volunteer group of experts who have held senior positions in the intelligence, defense, technology, and law sectors to produce research and actionable policy proposals. These experts are positioned to rapidly respond to the developing national security threat landscape and the immediate needs of policymakers.

#### ANTONIN SCALIA LAW SCHOOL

George Mason University's Antonin Scalia Law School is defined by three words: Learn. Challenge. Lead. We offer students an outstanding legal education (Learn), teach them to pursue new ideas (Challenge), and enable them to distinguish themselves in their chosen fields (Lead). Our curriculum emphasizes the role of economic analysis in the law and develops outstanding legal, writing, and research skills through a two-year rigorous writing course. In close proximity to our nation's capital, Scalia Law School gives students unparalleled access to the best legal minds, organizations, and job opportunities that the nation has to offer.

#### **GEORGE MASON UNIVERSITY**

George Mason University, initially founded as a branch of the University of Virginia in 1957, became an independent university in 1972. Today, it has grown to become Virginia's largest public research university with 34,000 students from all 50 states and 130 countries. Sitting in one of the most important political, economic, and intellectual centers in the world, GMU encourages its students to serve others and to contribute to solving some of the most complex global problems of our time.

### NSI'S GLOBAL ISSUE AREAS











### **NSI 2020-21**

NSI 2020 is a multi-year project that will focus on two of America's most pressing national security challenges: the rise of China and preserving U.S. technology innovation leadership. This project features events, papers, and policy engagements informed by the work of NSI experts and that drive serious debate on these topics.





### Technology Innovation and American National Security: Preserving U.S. Leadership In a New Decade

National Security examines four critical issues at the intersection of technology, innovation, and national security and will explore what the U.S. should do to ensure its global economic and political leadership, including how the U.S. government and private sector might work together to respond to national security threats and economic competition while promoting innovation.

### **CHINA'S RISE:**

### Confronting China's Challenge to the World Order

### **Key Challenges**



What are the implications of China's commitment to challenging the existing order, including its efforts to achieve hegemony over its neighbors, a commitment to civil-military fusion and state-support of critical technologies, as well as an ideological devotion to authoritarian control, and how can the U.S. compete?



How can the U.S. respond to China's use of economic statecraft to extend its influence around the world, further its growth, undercut competition, and to gain acquiesce or silence opposition to CCP oppression and military aggression?



How can the U.S. counter China's massive effort to grow and modernize the People's Liberation Army, including enhanced military capabilities across all domains and how can the U.S. strengthen the military capacities of its partners and allies in the region?



How can the U.S. and its allies design a sustained effort to both counter the threats posed by China's economic, military, and geopolitical advances, while also maintaining the necessary diplomatic and economic ties to avoid conflict and establish a new paradigm for U.S.-China relations?

### **TECH INNOVATION AND AMERICAN NATIONAL SECURITY:**

### Preserving Leadership In A New Decade

### **Critical Issues**



How can the U.S. government address public concerns regarding tech companies without impairing U.S. innovation, economic growth, and national security?



Given that the ubiquity of social media raises several national security concerns, how can the U.S. government work with industry to ensure that the innovation it creates does not ultimately undermine U.S. political and social cohesion?



Is the U.S. government's hands-off role in technology development threatening the U.S. national interests and should the U.S. consider a national industrial strategy supporting strategic technology industries to ensure U.S. global leadership and preserve national security?



How can the U.S. government protect innovation and national security, including preventing sensitive technologies from being acquired or targeted by potential economic and political rivals, while also remaining economically competitive and politically engaged?



In April 2020, NSI launched two new virtual series that are dedicated to delivering valuable and thought-provoking content from well-regarded scholars, industry leaders, and national security policymakers directly to NSI's core external and internal audiences.

NATSEC NIGHTCAP, hosted by NSI Founder and Executive Director Jamil N. Jaffer, is NSI's flagship virtual programming series. These biweekly public events are a forum for key senior policy leaders to provide insights into pressing national security policy challenges and decision-making processes at key institutions to a broad audience on topics ranging from the rise of China to establishing deterrence in cyberspace.

#### **QUESTIONS FROM QUARANTINE**

is a biweekly private briefing series exclusively for NSI Advisory Board members, Fellows, Faculty, and Scalia Law School national security students. In the candid, off-the-record events, senior decisionmakers engage with the NSI team to provide critical insights on pressing issues ranging from the COVID-19 pandemic to technology, disinformation, and the global economy.





GEN. KEITH ALEXANDER (RET.)

Former Director of the National Security Agency and NSI Advisory Board Member



**FORMER SENATOR SAXBY CHAMBLISS (R-GA)** 

Former Vice Chairman of the Senate Select Committee on Intelligence



JAMES CLAPPER

Former Director of National Intelligence



**CONGRESSMAN WILL HURD (TX-23)** 



DR. ADRIENNE KEENE

Global Health and Science and Technology Advisor, U.S. Department of State



RICHARD H. LEDGETT, JR.

Former Deputy Director, National Security Agency and NSI Advisory Board Member



LETITIA LONG

Former Director of the National Geospatial-Intelligence Agency and NSI Advisory Board member



**ELLEN MCCARTHY** 

Assistant Secretary of State for the Bureau of Intelligence and Research



TED SCHLEIN

General Partner, Kleiner Perkins and NSI Advisory Board Member



### ALBERTO YEPEZ

Co-Founder and Managing Partner, ForgePoint Capital and NSI Advisory Board Member



"The issue that we

need to face as a

nation is how we get the facts out there for the public to

understand exactly

what's going on.

That's the key for the future. Just the facts."

### **CYBER TECHNOLOGY**& LAW PROGRAM

Following up on the launch of its Cyber Lawyers Bootcamp, NSI is continuing and expanding this innovative program in 2020. NSI's Cyber Technology & Law Program provides participants with a focused understanding of the core technologies, systems, and networks that undergird the communications and information technology infrastructure, as well as an exploration of the legal and policy issues related to cybersecurity and other key technology topics.

The program's curriculum was developed jointly by technologists with national security backgrounds and lawyers with a deep cyber and technology background on these issues from both government and industry. The program features lectures and hands-on exercises with the technologies discussed, including particular hacking and defensive tools.

### **INSTRUCTORS**

Instructors provide a deep dive on technology at a level that the non-engineer can understand, while also unpacking the key legal and policy issues associated with the relevant technologies and cyber activities being discussed.



Michael Ehrlich, NSI Visiting Fellow, Chief Technology Officer, IronNet Cybersecurity



Adam Golodner, NSI
Visiting Fellow, Former
Chief of Staff, U.S.
Department of Justice,
Antitrust Division



Catherine McElroy, NSI Visiting Fellow, Former General Counsel, House Armed Services Committee



Megan Brown, NSI Senior Fellow, Partner, Wiley Rein LLP



Jamil N. Jaffer, NSI Founder and Executive Director



Amyn Gilani, NSI Visiting Fellow, Vice President of Product, 4iQ





### JUDICIAL TRAINING SEMINAR

### BANKRUPTING THE JUDICIARY: STOPPING TECHNOLOGY THEFT THROUGH OUR COURTS

NSI partnered with the Transformative Cyber Innovation Lab at the Foundation for Defense of Democracies and the Scalia Law School's Law and Economics Center to host a judicial education program in February 2020 focused at addressing the threats posed to U.S. national security and the American economy by adversarial nation-state states manipulating the U.S. judicial system, and in particular, the U.S. bankruptcy system.

The training program provided attendees with information on potential national security threats in judicial proceedings through a mixture of lectures, panels, and an interactive workshop. Lecture topics included an overview of the national security landscape and foreign investment legal regime, as well as panels focused on national security threats from the practitioner perspective and views and policy outlooks from the executive and legislative branches.



### **INSTRUCTORS**



Giovanna Cinelli, NSI Visiting Fellow, Partner, Morgan Lewis



David Hanke, Former Professional Staff Member, Senate Select Committee on Intelligence



Jamil N. Jaffer, NSI Founder and Executive Director



Samantha Ravich, Chairman, FDD Center on Cyber and Technology Innovation and the Transformative Cyber Innovation Lab



Camille Stewart, Project Lead, FDD Center on Cyber and Technology Innovation



## NATIONAL SECURITY LAW AND POLICY PROGRAM

# National Security Law and Policy Concentration

The National Security Law and Policy Concentration provides students with in-depth study of today's most challenging national security law issues from leading national security, intelligence, and cyber faculty members. The concentration prepares graduates to work in government agencies, law firms, businesses, and public interest and policy organizations that are addressing the difficult national security challenges facing the United States and its allies.

### **COURSE OFFERINGS**

The concentration provides a solid foundation in national security law and policy and includes courses such as:

- · Computer Crimes Seminar
- · Counterterrorism Law Seminar
- · Covert Action, Clandestine, and Special Operations Law
- · Emerging Law of Internet Privacy Seminar
- Ethical Issues in National Security Lawyering
- European Union Law
- FinTech and Cybersecurity Law
- · Foreign Relations Law
- Immigration Law
- International Law
- Low of Armed Conflict and Military
- Operational Low
- · Privacy and Information Security Law
- · Maritime and Space Law Seminar
- · Refugee & Asylum Law
- Surveillance Law
- · Unmanned Aerial Systems Seminar

### **Faculty**

Expert faculty include leading national security law and policy practitioners such as:



JAMIL N. JAFFER



GIOVANNA CINELLI



KIRAN RAJ



JOHN LIPSEY



LEIGH MURRAY WINSTEAD



DARREN DICK

### Cyber, Intelligence, and National Security Law LL.M.

The newly established Master of Laws (LL.M.) in Cyber, Intelligence, and National Security (CINS) is designed to prepare graduates to become experts in navigating emerging policy, legal, and constitutional issues that are specific to cyber, intelligence, and national security law.

Students learn from expert faculty who currently work on core national security missions, including building and implementing some of the most influential legal and policy frameworks governing our nation's military and intelligence activities.

### **COURSE OFFERINGS**

### **Core Courses**

- National Security Law
- · Homeland Security Law
- Intelligence Law
- · Cybersecurity Law
- Economics for Lawyers

### **Job Opportunities**

### Who Benefits from a CINS LLM?

#### **ARMED FORCES**

Lawyers, civilian or military, who support the branches of the U.S. military.

### **CONGRESS**

Lawyers who counsel members of the U.S. House of Representatives, the U.S. Senate, and the national security-related Congressional committees.

#### **GOVERNMENT AGENCIES**

Lawyers who support the national security missions of agencies such as the Department of Defense, the Department of Energy, the Department of Homeland Security, the Department of Justice, the Department of State, the Department of the Treasury, and others.

### INTELLIGENCE COMMUNITY

Lawyers who support the U.S. Intelligence Community, including the Office of the Director of National Intelligence, the Central Intelligence Agency, the Defense Intelligence Agency, the Federal Bureau of Investigation, the National Security Agency, and others.

#### **PRIVATE SECTOR**

Lawyers who practice at law firms, in-house, or as consultants who advise their clients on cyber, intelligence, and national security matters.

#### **PUBLIC INTEREST AND POLICY PROFESSIONALS**

Lawyers who work for organizations that advocate for policies relevant to cyber, intelligence, and national security law.



### **Elective Courses**

- Computer Crimes Seminar
- Corporate National Security Law
- Covert Action, Clandestine, and Special Operations Law
- Digital Information Policy Seminar
- Emerging Law of Internet Privacy Seminar
- Energy, Environment & National Security: Law & Policy

- Ethical Issues in National Security Lawyering
- European Union Law Seminar
- Foreign Relations Law
- Homeland Security Law
- Immigration Law
- Immigration Policy Seminar
- Interbranch and Federalism Conflicts in National Security

- International Law
- International Trade Law & Regulation
- Law of Armed Conflict and Military Operational Law
- Maritime and Space Law
- Operational Cyber and Intelligence Law
- Privacy and Information Security Law
- Surveillance Law







**GOVERNMENT AGENCIES** 

PRIVATE LAW FIRMS

**THINK TANKS** 

PRIVATE INDUSTRY & TECH COMPANIES

# NATIONAL SECURITY & SEPARATION OF POWERS SUMMER PROGRAM

In July 2019, NSI hosted its second overseas program in Padua, Italy with U.S. Supreme Court Justice Neil M. Gorsuch.

NSI hosted its second National Security Summer Program at the University of Padua, one of the oldest universities in the world in 2019. Justice Neil M. Gorsuch of the United States Supreme Court and NSI Founder and Executive Director Jamil N. Jaffer taught over twenty Scalia Law students about the historical roots and the modern application of the separation of powers in the national security context in two courses: (1) Separation of Powers, and (2) Interbranch Conflicts in National Security: War, Intelligence, and Negotiations.

In addition to an educational day trip to Bologna, NSI's summer program also included informal discussions with leading legal experts and national security practitioners including: Judge Julius N. Richardson of the United States Court of Appeals for the Fourth Circuit; Judge David Stras of the United States Court of Appeals for the Eighth Circuit; Judge Timothy Tymokovich of the Court of Appeals for the Tenth Circuit; and NSI Advisory Board members William J. Haynes, former General Counsel of the Department of Defense, Benjamin Powell, former General Counsel of the Office of the Director of National Intelligence, and Letitia Long, former Director of the National Geospatial-Intelligence Agency.

"NSI's summer program is a 'must take class' for any student aspiring for a legal career in national security. Justice Gorsuch and Professor Jaffer led engaging class discussions and the program's guest speaker series also provided participants with unfettered access to current and former senior government officials."

— DILAN WICKREMA





### STUDENT OPPORTUNITIES

### STUDENT BROWN BAGS

NSI's student brown bag series brings national security practitioners to Scalia Law School to share their professional insight with students in a more informal setting. The series has featured: NSI Senior Fellow Lester Munson, former Staff Director of the Senate Foreign Relations Committee; NSI Visiting Fellow Sarah Geffroy, former Chief Counsel of the House Permanent Select Committee on Intelligence; and NSI Visiting Fellow Matthew Ferraro, Senior Associate at WilmerHale and former intelligence officer, among others.



### **CAREER PANELS**

NSI regularly hosts career panels to provide students the opportunity both to learn about careers in national security law and policy and to engage and network with national security leaders in the private and public sectors. Pictured are: NSI Visiting Fellow Paula Doyle, former Associate Deputy Director of Operations Technology, Central Intelligence Agency; NSI Visiting Fellow Geof Kahn, former Senior Advisor to the Chief Operating Officer, Central Intelligence Agency; NSI Senior Fellow Matthew R. A. Heiman, former lawyer in the National Security Division, U.S. Department of Justice; and NSI Visiting Fellow David Priess, former intelligence officer, Central Intelligence Agency.





### Mason Veterans and Servicemembers Legal Clinic

The M-VETS Legal Clinic enables law students to get valuable hands-on experience by working directly on behalf of armed service veterans their family members on a wide variety of legal matters.



### **Guantanamo Bay Hearings**

Students have the opportunity to visit Guantanamo Bay Naval Station to attend and observe military commission proceedings. These opportunities deepen a student's understanding of the critical role that attorneys play in counterterrorism efforts.



### Student Research & Writing Opportunities

NSI has employed over fifteen research assistants to assist NSI experts and faculty with scholarly publications and policy papers on topics including data privacy, international cyber norms, 5G technology, and the militarization of space.



### Student Externships & Internships

Leveraging our relationships with Advisory Board members, faculty, and fellows, NSI has identified unique student externship and internship opportunities with government agencies, Congressional offices, and private sector companies in the Washington, DC area.



### STUDENT ORGANIZATIONS

### **National Security Law Journal**

NSLJ is a student-edited legal periodical that prints timely, insightful scholarship on pressing materials in the dynamic field of national security law, as well as topic related to foreign affairs, intelligence, and homeland security.



### Mason Intelligence & National Security Law Association

MINSLA is focused on organizing events and curating content for law students to learn about national security law and make meaningful connections with industry practitioners.



### **Military Law Society**



MLS is dedicated to promoting knowledge and awareness of military law issues affecting students, law professionals, and members of America's armed forces.

### **Space Law Society**



SLS encourages and supports students who are interested in space law – the body of national and international laws and customs that govern human activities in outer space.



### **EVENTS**





NSI and the GMU Schar School's
Center for Security Policy Studies
hosted an event on how recent
presidential administrations have
grappled with the national security
implications of cyberspace threats.
The event featured a conversation
with Steven Kelly, Supervisory Special
Agent, Cyber Division, Federal Bureau
of Investigation, and NSI Founder and
Executive Director Jamil N. Jaffer.





### Book Talk: "How We Win" ANTONIN SCALIA LAW SCHOOL | OCTOBER 2019

NSI hosted NSI Advisory Board member Farah Pandith to discuss her new book, How We Win: How Cutting-Edge Entrepreneurs, Political Visionaries, Enlightened Business Leaders, and Social Media Mavens Can Defeat the Extremist Threat, with NSI Founder and Executive Director Jamil N. Jaffer moderating.



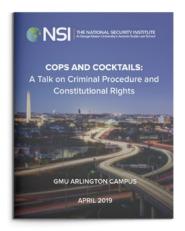


### A Fireside Chat with G. Zachary Terwilliger

ANTONIN SCALIA LAW SCHOOL | SEPTEMBER 2019

NSI, the ABA Standing Committee on Law and National Security, and the Intelligence & National Security Alliance hosted G. Zachary Terwilliger, United States Attorney for the Eastern District of Virginia for a fireside chat with NSI Founder and Executive Director Jamil N. Jaffer to discuss the latest national security challenges facing the United States.







**GMU ARLINGTON CAMPUS | APRIL 2019** 

NSI co-hosted a lecture on criminal procedure and constitutional rights with Consovoy McCarthy Park, the Law and Liberty Center, and the Antonin Scalia Law School Chapter of the Federalist Society, which featured NSI Adjunct Professor Arthur Rizer.





### National Emergency at the Border: A Debate

ANTONIN SCALIA LAW SCHOOL | MARCH 2019

The National Security Institute and the Federalist Society held a debate on the President's legal authority to declare a national emergency on the southern border, which featured: NSI Visiting Fellow Adam Pearlman, former Associate Deputy General Counsel at the Department of Defense; Michael Krauss, Scalia Law Professor of Law; and Ilya Shapiro, Director of the Robert A. Levy Center for Constitutional Studies at the Cato Institute.





### **Distinguished Speaker Series: Brent McIntosh**

ANTONIN SCALIA LAW SCHOOL | MARCH 2019

NSI's Founder and Executive Director Jamil N. Jaffer sat down with Brent McIntosh, then General Counsel of the Department of the Treasury, and now Under Secretary of the Treasury for International Affairs, to discuss the Department's role in advancing national security.





### Above the Horizon: Developments and Challenges to National Security in Space Law and Policy

ANTONIN SCALIA LAW SCHOOL | NOVEMBER 2018

NSI co-hosted the National Security
Law Journal's fall symposium, which
centered on the military's role in space
and featured: Dr. Brian Weeden, Director
of Program Planning at the Secure World
Foundation; David Koplow, Professor of
Law at Georgetown Law; Jack Beard,
Associate Professor of Law at the
Nebraska College of Law; and NSI Visiting
Fellow Kristen Hajduk moderated.





### The Abuse and Exploitation of Red Notices, Interpol and the U.S. Judicial Process by Russia and other Authoritarian States

**GMU ARLINGTON CAMPUS | NOVEMBER 2018** 

The National Security Institute and the Terrorism, Transnational Crime and Corruption Center (TraCCC) hosted a conference that focused on how the asylum and judicial processes in the United States are being undermined and provided recommendations on policies that could help mitigate related risks. Speakers included: NSI Advisory Board member Gen. Michael Hayden (Ret.) former Director of the CIA and NSA; NSI Advisory Board member Ben Wittes, co-founder of Lawfare; and NSI Visiting Fellow Mike Geffroy, former General Counsel for the U.S. Senate Select Committee on Intelligence.



# SHAPING LAW AND POLICY

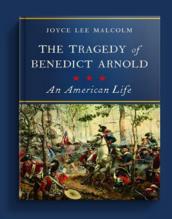
NSI's Advisory Board, faculty, and fellows use their real-world experience to incorporate a realistic assessment of the threats facing the United States and to identify legal and policy solutions to hard national security questions that both enable a robust national defense and respect fundamental freedoms and principles of limited government.

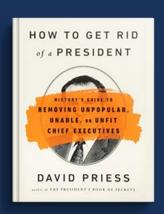


### **LAW & POLICY SOLUTIONS**

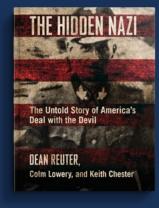
NSI produces research and policy materials on timely national security issues at the nexus of law, policy, and technology. These materials convey actionable recommendations that are immediately useful to policymakers across the government.

### **FEATURED BOOKS**









The Tragedy of Benedict Arnold:
An American Life

NSI Faculty Joyce Lee Malcolm

How to Get Rid of a President:
History's Guide to Removing
Unpopular, Unable, or Unfit
Chief Executives

**NSI Visiting Fellow David Priess** 

How We Win: How Cutting-Edge Entrepreneurs, Political Visionaries, Enlightened Business Leaders, and Social Media Mavens Can Defeat the Extremist Threat

NSI Advisory Board member Farah Pandith

The Hidden Nazi: The
Untold Story of America's
Deal with the Devil

**NSI Visiting Fellow Dean Reuter** 

### **NSI PUBLICATIONS**

#### **NSI LAW & POLICY PAPER**



Chinese
Telecommunications
Companies Huawei
and ZTE: Countering a
Hostile Foreign Threat

By NSI Fellow Andy Keiser and NSI Senior Fellow Bryan Smith

**JANUARY 24, 2019** 

### **NSI EVENT**

### Huawei and ZTE: Countering A Hostile Foreign Threat

U.S. CAPITOL VISITOR CENTER | FEBRUARY 2019

NSI's Huawei and ZTE: Countering a Hostile Foreign Threat event featured keynote remarks by Rep. Mike Conaway (TX-11) and Rep. Dutch Ruppersberger (MD-02). A panel followed featuring: NSI Visiting Fellow Michael Bahar, former Deputy Legal Advisor to the National Security Council at the White House; NSI Visiting Fellow Lauren Bedula, Vice President, Beacon Global Strategies; NSI Fellow Andy Keiser, former Senior Advisor, House Permanent Select Committee on Intelligence; and NSI Senior Fellow Bryan Smith, former Budget Director, House Permanent Select Committee on Intelligence. NSI Senior Fellow Lester Munson, former Staff Director of the Senate Foreign Relations Committee, moderated.





#### **NSI LAW & POLICY PAPER**



The World That Awaits: Foreign Policy Issues Confronting the 116th Congress

By NSI Visiting Fellow Loren Dealy Maher and NSI Visiting Fellow Matthew F. Ferraro

**FEBRUARY 7, 2019** 

### **NSI EVENT**

#### The World That Awaits

**RAYBURN HOUSE OFFICE BUILDING | JUNE 2019** 

NSI's World That Awaits event featured keynote remarks by Rep. Adam Kinzinger (IL-16). A panel followed featuring the paper's authors: NSI Visiting Fellow Matthew F. Ferraro, Senior Associate, WilmerHale, and NSI Visiting Fellow Loren Dealy Maher, President, Dealy Maher Strategies. NSI Senior Fellow Lester Munson, former Staff Director of the Senate Foreign Relations Committee, moderated.





#### **NSI LAW & POLICY PAPER**



Reauthorizing The USA
Freedom Act Authorities:
Keeping Our Nation Safe
In A Hostile Terrorist
Threat Environment

By NSI Founder and Executive Director Jamil N. Jaffer

**NOVEMBER 12, 2019** 

### **NSI EVENT**

### The Future of Section 215: Views From Across The Spectrum

**RAYBURN HOUSE OFFICE BUILDING | NOVEMBER 2019** 

NSI's Future of Section 215 featured opening remarks by Rep. Michael Waltz (FL-06) and then a panel featuring: NSI Visiting Fellow Jack Livingston, former Deputy Staff Director and Chief Counsel for the U.S. Senate Select Committee on Intelligence; Greg Nojeim, Senior Counsel and Director of the Freedom, Security and Technology Project at the Center for Democracy and Technology; and Suzanne Spaulding, former Under Secretary for the National Protection and Programs Directorate at the Department of Homeland Security. NSI Director of Strategy Matthew R.A. Heiman moderated.





### **NSI LAW & POLICY PAPER**



The U.S. Role In
Afghanistan And Syria:
(Re)establishing And
Maintaining A Strong
Backstop Against
Terrorist Threats

By NSI Founder and Executive Director Jamil N. Jaffer and NSI Director of Strategy Matthew R. A. Heiman

**OCTOBER 30, 2019** 

### **NSI EVENT**

The Future Of American Commitments In Syria and Afghanistan: Strategic Rebalance Or Defeat And Retreat?

**RAYBURN HOUSE OFFICE BUILDING | OCTOBER 2019** 

NSI's *The Future of American Commitments in Syria and Afghanistan* featured opening remarks by Rep. Chrissy Houlahan (PA-06). A panel followed featuring: Ambassador Ryan Crocker, former US Ambassador to Afghanistan; Frances Brown, Fellow, Democracy, Conflict, and Governance Program, Carnegie Endowment for International Peace; NSI Visiting Fellow Jennifer Cafarella, National Security Fellow, Institute for the Study of War; and Henry Nau, Professor of Political Science and International Affairs, George Washington University. NSI Director of Strategy Matthew R.A. Heiman moderated.





#### **NSI REPORT**



### Jordan: A Critical Ally in a Dangerous and Vital Region

By NSI Director of Strategy Matthew R. A. Heiman

**APRIL 4, 2019** 

#### **NSI LAW & POLICY PAPER**



Untangling The Guantanamo
Military Commissions: How Modest
Reforms Can Resolve Procedural
Delays to Justice and Protect an
Important War Power

By NSI Visiting Fellow Adam Pearlman

**APRIL 22, 2019** 

#### **NSI REPORT**



Combating Digital Authoritarianism: U.S. Alternative Needed to Counter Data Localization and Government Control

By NSI Senior Fellow and Co-Director of Cybersecurity and Emerging Technologies Program Andrea Limbago

MAY 23, 2019



G. Zachary Terwilliger, U.S. Attorney for the Eastern District of Virginia





#### **NSI LAW & POLICY PAPER**



### Privacy Regulation and Unintended Consequences for Security

By Senior Fellow and Co-Director of Cybersecurity and Emerging Technologies Program Megan Brown and NSI Visiting Fellow James B. Burchfield

**AUGUST 14, 2019** 

### **NSI LAW & POLICY PAPER**



Critical Access: Enhancing the Value of Private Sector Security Clearances to Protect Critical Infrastructure

By NSI Visiting Fellow Jenny Menna

**SEPTEMBER 4, 2019** 

#### **NSI LAW & POLICY PAPER**



### The Arctic: Securing the High Ground

By NSI Visiting Fellow Jim Danoy

**DECEMBER 4, 2019** 

### CONGRESSIONAL TESTIMONY

Members of Congress rely on NSI experts' experience and guidance as they confront the most challenging national security questions facing the United States.

NSI Visiting Fellow Dmitri Alperovitch
NOVEMBER 14, 2018



Senate Committee on Armed Services

Department of Defense's Cybersecurity Acquisition and Practices from the Private Sector

NSI Advisory Board member Michael B. Mukasey
JANUARY 15 & 16, 2019



Senate Committee on the Judiciary

Nomination of the Honorable William Pelham Barr to be Attorney General of the United States

NSI Faculty member Joyce Lee Malcom FEBRUARY 6, 2019



House Committee on the Judiciary

**Gun Violence Prevention** 

NSI Visiting Fellow Diane Rinaldo OCTOBER 31, 2019



United Senate Homeland Security and Governmental Affairs Committee

Supply Chain Security, Global Competitiveness, and 5G

NSI Advisory Board member Gen. Jack Keane (Ret.)
MAY 1, 2019



**United States House Committee on Foreign Affairs** 

Countering Resurgent Russia

NSI Advisory Board member Paul Rosenzweig

MAY 15, 2019



**United States House Committee on the Judiciary** 

Executive Privilege and Congressional Oversight

NSI Visiting Fellow Harry Wingo
JUNE 18, 2019



Subcommittee on Security
Senate Committee on Commerce, Science, and Transportation

Drone Security: Enhancing Innovation and Mitigating Supply Chain Risks

NSI Visiting Fellow Klon Kitchen
NOVEMBER 5, 2019



Subcommittee on Crime and Terrorism Senate Committee on the Judiciary

How Corporations and Big Tech Leave Our Data Exposed to Criminals, China, and Other Bad Actors

NSI Founder and Executive Director Jamil N. Jaffer
NOVEMBER 6, 2019



Senate Committee on the Judiciary

Reauthorization of the USA Freedom Act

# ADVANCING THE DEBATE PROGRAMS

### **NSI Technologist Fellowship**

Thanks to the support from the William and Flora Hewlett Foundation, NSI hosted its first-ever Technologist Fellowship in 2019. Over the course of four multi-day sessions, the fellowship provided fellows the core tools needed to effectively engage policymakers in both the legislative and executive branches. By developing fellows' abilities to engage and influence the policy community, NSI seeks to inject more technology-related expertise will be injected into the national security and cyber policy process.

Fellows had the opportunity to engage with cyber experts and senior national security policymakers including: NSI Advisory Board member Mike Rogers, former Chairman of the House Permanent Select Committee on Intelligence; Chris Krebs, Director of the Cybersecurity and Infrastructure Security Agency; NSI Advisory Board member Rick Ledgett, former Deputy Director of the National Security Agency; Dr. Stacey Dixon, Deputy Director of the National Geospatial-Intelligence Agency; and NSI Advisory Board member Ron Gula, co-founder of Tenable Network Security.

### SESSION 1 MARCH 2019



The first session, held in Washington, D.C., provided an overview of the three branches of government – legislative, executive, and judicial. George Mason University faculty members led the academic lectures and practitioner-led panels brought real-world perspectives to topics such as data privacy and security, government engagement with tech companies, and the executive branch's response to technology-based national security threats.

The second session, held in Chicago, Illinois, centered on how to write policy effectively. Fellows learned about various forms of written policy products, the different functions attributed to particular forms of writing – either to inform or to persuade – and best practices when writing opinion pieces, talking points, backgrounders, and policy memos. Fellows were also introduced to political issue framing and developing persuasive messaging for various kinds of audiences.





SESSION 2 JUNE 2019 From a pool of over 90 applicants, NSI selected 20 technologists to join its 2019 fellowship class. NSI's inaugural class of fellows came from across the country, represented both the private and public sectors, and reflected varying levels of experience.

## **INAUGURAL FELLOWS**



## **FEATURED FELLOWS**



#### JENNIFER FERNICK

Jennifer's career includes designing and building satellite systems, working on bleeding edge cryptography research, building secure systems at massive scale, running incident response events for core pieces of critical infrastructure, and leading the development of global technology standards.



#### **CARRIC DOOLEY**

Carric founded Indelible LLC in 2017 after having built a Foundstone presence (an advanced security consulting practice) for McAfee/Intel Security supporting Europe, Middle East, and Africa operations, and leading the Foundstone team globally as Worldwide Vice President.

# SESSION 3 SEPTEMBER 2019



The third session, held in Washington, D.C., provided a deeper examination of what constitutes political communications, including the different kinds of organizations and entities involved in advocacy. Fellows also received an expert tutorial on how to engage with media representatives, including how to effectively deliver radio, tv, and podcast interviews.

The fourth and final session provided fellows the opportunity to apply the knowledge and skills acquired through the previous sessions to prepare, write, and communicate technology-related policy proposals. Fellows were split into groups, given a general issue area, and tasked with developing and delivering policy recommendations relevant to their issue area to a group of senior policymakers and industry leaders.



**SESSION 4**NOVEMBER 2019

## **Media Engagement Program**

With the support of the William and Flora Hewlett Foundation, NSI established a Media Engagement and Education program to bring national security and cyber experts together with journalists to increase tech-literacy amongst tech, cyber, and national security reports. This program, entitled "Decrypted: Teaching Journalists to Talk Tech," consisted of invite-only events made up of policy briefings and networking receptions that were attended by journalists from the Washington Post, Wall Street Journal, The New York Times, Bloomberg, Axios, CNN, and Politico.

## **JUNE 2019**

Chris Krebs, Director of the Cyber and Infrastructure Security Agency, spoke with NPR's Dina Temple-Raston, alongside NSI Visiting Fellow Kristen Hajduk and NSI Founder and Executive Director Jamil N. Jaffer.

#### **JULY 2019**

Rick Ledgett, former Deputy Director of the National Security Agency, chatted with Ben Wittes, NSI Advisory Board member and co-founder of Lawfare. NSI Visiting Fellows Lauren Claffey, Former Deputy Assistant Secretary, Strategic Communications, U.S. Department of Homeland Security, and Matthew Ferraro, WilmerHale, also joined in the discussion.

#### SEPTEMBER 2019

Rep. Will Hurd (TX-23), former chairman of the Information Technology Subcommittee of the House Committee on Oversight and Government Reform, spoke with David Sanger of *The New York Times*. They were joined by NSI Senior Fellow Bryson Bort, CEO and Founder of SCYTHE, and Anne-Marie Zettlemoyer, Cyber Strategist and Independent Researcher.

#### **NOVEMBER 2019**

Dmitri Alperovitch, co-founder and former Chief Technical Officer of Crowdstrike, spoke with Olivia Gazis from *CBS*. NSI Visiting Fellows Lauren Bedula, Vice President of Beacon Global Strategies, and Beth Cartier, Senior Manager of Cybersecurity, Ernst and Young, also participated in the discussion.





National Security Institute experts provide timely and insightful analysis on breaking national security and foreign policy developments.



#### **CLOCKWISE FROM LEFT:**

Amy Zegart, Andrew Borene, Bryson Bort, Farah Pandith, Gen. Jack Keane, Jamil Jaffer and Paul Rosenzweig, Jeremy Bash, Juan Zarate, Gen. Keith Alexander (Ret.), Lauren Claffey, Les Munson, Lisa Monaco, Michael Ehrlich, Michael Mukasey, Monica Pal, Norman Roule, Jamil Jaffer, Paul Rosenzweig, Sam Curry, Shannon Kellog

# **NEWS PUBLICATIONS**

## The Washington Post

TRUMP CAN GIVE ANYONE HE
WANTS A SECURITY CLEARANCE
— BUT CONGRESS CAN ASK



NSI Visiting Fellow David Priess 03/02/2019

information.



SHOULD PRIVATE COMPANIES BE DRAFTED IN THE CYBER WAR?

In today's modern cyber threat environment, the impacts of a fumbled incident response are beginning to manifest themselves in new, costly ways.

> NSI Senior Fellow Bryson Bort 05/30/2019

#### THE WALL STREET JOURNAL.

DOES THE US NEED A CABINET-LEVEL DEPARTMENT OF CYBERSECURITY?



There are three main reasons why a unified cyber agency is critical: organization, authority to act, and capability.

NSI Advisory Board member Ted Schlein 06/03/2019



NOT ALL DRONES ARE CREATED EQUAL



Drones are unlikely to be the spark that lights the fires of war. We have humans for that.

NSI Advisory Board member Amy Zegart 06/21/19

## **Bloomberg**

ENCRYPTION BACKDOORS WON'T STOP CRIME BUT WILL HURT U.S. TECH



"[I]s it really in America's best interest to push technology companies and their customers away from our shores, especially when their presence gives the U.S. a technological and intelligencecollection advantage?"

NSI Advisory Board member Gen. Michael Hayden (Ret.) 12/10/19

## The Washington Post

FAKE NEWS THREATENS OUR BUSINESSES, NOT JUST OUR POLITICS



What today is called 'fake news' is a timeworn tactic of using information as a weapon to achieve a larger objective.

NSI Visiting Fellow Matthew Ferraro and NSI Visiting Fellow Jason Chipman 02/08/2019



WHAT EMERGENCY?

66

In fact, there is no evidence that terrorists are intent on exploiting the border with Mexico to enter the United States.

NSI Advisory Board member Gen. Michael Hayden (Ret.) and NSI Advisory Board member Matt Olsen, 03/13/2019





EXTREMISM IS RIYADH'S TOP EXPORT

The Saudis don't simply want their extreme form of religious practice and belief to prevail. Religious forces in the kingdom, backed by the ruling family, want to destroy other, local traditions within Islam.

NSI Advisory Board member Farrah Pandith 3/24/2019

## RealClear Politics

WANT TO SHRINK GOVERNMENT?
INVEST IN MAKING CONGRESS SMARTER

The less funding Congress has, the less capable it is of reining in the executive officials and unelected bureaucrats in administrative agencies.

NSI Director of Strategy Matthew R. A. Heiman 06/13/19

## The New York Times

UNDOING TRUMP'S SYRIA BLUNDER

The way to protect our critical interests in the Middle East while minimizing costs and risks for the United States is by supporting people who, while fighting for their own interests, also protect America's.

NSI Advisory Board member Paul Wolfowitz 11/21/2019

## The Washington Times

**EUROPE'S IRANIAN DILEMMA** 

66

It's never easy to do, but Europe needs to admit its errors, swallow some pride and adopt an approach that

NSI Advisory Board member Paul Rosenzweig 07/15/19

demonstrates resolve.

# **Forbes**

ACCEPTABLE CYBER RISK AND HOW TO LIVE WITH IT

We have to show where risk really exists in the same language as the rest of the business and help the business to accept risk and then innovate to reduce it.

NSI Visiting Fellow Joshua Huminski, 09/10/19





# **PODCASTS**



AVAILABLE AT: faultlines.gmu.edu

## **FAULT LINES,**

A NATIONAL SECURITY INSTITUTE PODCAST

Fault Lines examines national security and foreign policy issues with expert perspectives from across the political spectrum, finding points of agreement and – often – disagreement along the way. Each episode explores issues dominating headlines and the news stories listeners may have missed.





#### IRAN AND CHINA

J. Herman, J. Jaffer, L. Munson, D. Stroul

"Whether you're looking at Iran's efforts to build a covert nuclear program, its use of proxies in Iraq to kill American troops back in 1983 – the bombing of the Marine Corps barracks that killed 241 Americans – they have not been shy about coming directly at their adversaries, really almost since the revolution." – *Jodi Herman* 



#### AN INTERVIEW WITH NORMAN ROULE, NSI VISITING FELLOW

N. Roule and L. Munson

"Iran's activities have not only dominated U.S. foreign policy, but they have transformed the DNA of their region since 1980." – Norman Roule



#### **SYRIA AND CHINA**

J. Herman, J. Jaffer, L. Munson, D. Stroul

"This decision by the President [to pull troops out of the region]... it's a terrible decision. It's bad for our policy worldwide. It makes our enemies not fear us. It makes our allies not willing to trust us." – Jamil N. Jaffer



#### **POPULAR PROTESTS**

M. Heiman, J. Herman, D. Stroul, L. Munson

"[P]eople are deciding that the social media bang of mass protesting on the streets and getting out their messages that way is more compelling at this point in time than other previously what we would consider effective ways of affecting change in their societies and governments." – Dana Stroul

Our regular cast of foreign policy experts includes (clockwise from left): Jodi Herman, Vice President for Government Relations and Public Affairs, National Endowment for Democracy, NSI Founder and Executive Director Jamil N. Jaffer, Dana Stroul, Shelly and Michael Kassen Fellow, The Washington Institute, and NSI Senior Fellow Lester Munson).











# HONG KONG AND UIGHUR EXPOSE

J. Herman, J. Jaffer, L. Munson, D. Stroul

"The fact [is] that not only has our engagement with China in the economic community not succeeded in getting the reform we wanted, in some ways, it has handcuffed us to China making it harder for us to assert moral leadership."

– Dana Stroul

# OTHER POPULAR PODCASTS

NSI policy experts also participate in other popular podcasts.

















M. Heiman, J. Herman, L. Munson, D. Stroul

"I think actions should have consequences, and I think NATO collectively should be treating Turkey like the bad actor it is."

– Matthew R. A. Heiman



# **EXPERTS WEIGH IN**

## 1 2019 National Intelligence Strategy



"The 2019 National Intelligence Strategy acknowledges the challenge of our generation: while our ability to gather, access, and utilize data is exponentially increasing, our biological ability to process, understand, and assess the consequences of the amounts of information has not changed nearly as fast."

**KRISTEN HAJDUK** I NSI Visiting Fellow; Regional Director for the National Capital Region, The National Security Technology Accelerator



## 2 Announcement of Syria Troop Withdrawal



"Having participated in many interagency meetings at various levels while at CIA and at the State Department, I recall all too clearly how laborious and frustrating the interagency process can be. But there's a reason for that process: to avoid an unforced error like this one."

**DAVID PRIESS |** NSI Visiting Fellow; Chief Operating Officer, Lawfare

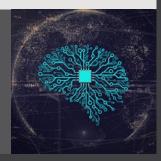


## 3 2019 Department of Defense Artificial Intelligence Strategy



"There is a diametric tension in DoD's AI strategy between iterating slowly through the ethical implications of AI technology and fostering 'transformative AI technologies' developed 'from experiments at the edge."

**BRYSON BORT** I NSI Senior Fellow; Founder & CEO, SCYTHE



## 4 Executive Order on Artificial Intelligence



"We need bold policy statements, such as this, to be the catalyst for Americans to recognize the importance Al will play in ALL of our lives within the next two-to-three years, and beyond. This 'call to action' should be viewed as analogous to Kennedy's charge for Americans to be the first to put a 'man on the moon."

**GLENN SULMASY** | NSI Visiting Fellow; Provost and Chief Academic Officer, Bryant University



#### 5 State of the Union 2019



"As much as we would all like to only focus on domestic issues, we are one tragic terrorist or cyber event away from losing focus on everything in this speech if we don't get national security and intelligence right."



**DAN WAGNER** | NSI Visiting Fellow; Legislative Liaison for Policy and Budget, U.S. Special Operations Command

## The Intermediate-Range Nuclear Forces Treaty Withdrawal



"Everyone agrees Russia has been in violation of the INF treaty for years, but the appropriate response isn't to blame the treaty for failing. The appropriate response is to raise the price of cheating to force compliance. Walking away from the table isn't a habit that makes us safer."

LOREN DEALY MAHLER | NSI Visiting Fellow; President, Dealy Mahler Strategies



#### 7 U.S.-North Korea Hanoi Summit



"No deal was the best deal, and President Trump was right to walk. It's time to return to the maximum pressure campaign and make life as uncomfortable as possible for the Kim regime."

MATTHEW R. A. HEIMAN | NSI Director of Strategy



## 8 Chinese Hacking Indictments



"With all the recent news about Russian intelligence activities, this Justice Department announcement is welcome as it brings forward the even greater Chinese threat. But even here we're looking at just the tip of the iceberg."

**NICOLAS DUJMOVIC** | NSI Visiting Fellow; Visiting Assistant Professor in Intelligence Studies, Catholic University of America



## 9 President Trump's National Emergency Concerning the Southern Border Declaration



"The utilization of the national emergency power by the President would move us further away from the democratic values America is built upon, and further deepen the partisan divide facing our nation today."

**HAROLD MOSS** I NSI Visiting Fellow; Sen. Dir. Strategy & Business Development Web Products, Akamai Technologies



# **EVENTS**

NSI uses its position at the forefront of national security law and policy to host highprofile events and conferences that feature key decision-makers, engage the wider national security community, and advance the most critical debates in the field.





# ABA Annual Review of the Field of National Security Law

THE CAPITOL HILTON | NOVEMBER 2019

NSI co-hosted the ABA's Annual Review and NSI Founder and Executive Director Jamil N. Jaffer joined a panel centered on various nation-states' cyber policies and legal frameworks that featured: Col. Gary Corn (Ret.), Program Director, Tech, Law and Security Program, American University Washington College of Law; Emily Goldman, Cyber Lead, Policy Planning Staff, U.S. State Department; Catherine Lotrionte, Brent Scowcroft Scholar, Cyber Statecraft Initiative, Atlantic Council; and Dr. David Mussington, Professor and Director, Center for Public Policy and Private Enterprise, University of Maryland School of Public Policy. NSI Advisory Board member Harvey Rishikof, Senior Counselor, ABA Standing Committee on Law and National Security, moderated.





# **Economic Law and Policy as a Tool of National Security**

THE MAYFLOWER HOTEL | NOVEMBER 2019

NSI and the Federalist Society hosted a panel on economic law and policy as a tool of national security at the Federalist Society's Annual Convention which featured: NSI Advisory Board member Kristen Silverberg, former U.S. Ambassador to the European Union; John Yoo, Professor of Law, US Berkeley Law; and NSI Advisory Board member Juan Zarate, Chairman and Co-Founder, Financial Integrity Network. Judge Gregory Katsas, U.S. Court of Appeals, D.C. Circuit, moderated.





#### CyberNextDC 2019

**VENABLE LLP | OCTOBER 2019** 

Partnering with the Cybersecurity Coalition and the Cyber Threat Alliance, NSI co-hosted an all-day conference that featured prominent members of the cybersecurity community, including congressional and executive branch leadership and leading industry practitioners. NSI Director of Strategy Matthew R. A. Heiman gave opening remarks and NSI Visiting Fellow Megan Stifel spoke at the event as well.









#### **Summit on Security and Third-Party Risk**

#### LANSDOWNE RESPORT | SEPTEMBER-OCTOBER 2019

NSI was a sponsor of the Global Resilience Federation two-day Summit on Security & Third-Party Risk. On October 1, NSI Advisory Board member Mike Rogers, former Chairman of the House Permanent Select Committee on Intelligence, gave a keynote address and NSI Fellow Andy Keiser spoke about the threats posed by Chinese telecommunication companies Huawei and ZTE. On October 2, NSI Founder and Executive Director Jamil N. Jaffer discussed critical infrastructure and private sector threats.

# Securing the Courts: Exploitation of the Judicial System by Foreign Adversaries

# FOUNDATION FOR DEFENSE OF DEMOCRACIES | SEPTEMBER 2019

NSI co-hosted an event with the Foundation for Defense of Democracies that examined potential threats to national security through the judicial system that featured NSI Visiting Fellow Giovanna Cinelli, Practice Lead, Morgan, Lewis & Bockus; Jamil N. Jaffer, NSI Founder and Executive Director; NSI Advisory Board member Harvey Rishikof, Senior Counselor, ABA Standing Committee on Law and National Security; and Camille Stewart, attorney. Dr. Samantha Ravich, Chairman of FDD's Center on Cyber and Technology Innovation, moderated.

# Filling the Vacuum: Harnessing Innovation & Securing Space

#### GMU ARLINGTON CAMPUS | JULY 2019

NSI hosted an event that focused on the implications of the private sector's role in addressing national security concerns, featuring a fireside chat with NSI Advisory Board member Mike Rogers, former Chairman of the House Intelligence Committee and NSI Founder and Executive Director Jamil N. Jaffer. A panel discussion followed, featuring Col. Shawn Barnes (Ret.), Deputy Principal Assistant to the Secretary of the Air Force for Space; Col. Lars Hoffman (Ret.), Senior Vice President Global Launch Services, Rocket Lab; Adrian Manguica, Commerce Director, NanoRacks; and Jeff Trauberman, Vox Space, Vice President of Government Affairs. NSI Senior Fellow Bryan Smith, former Budget Director, House Permanent Select Committee on Intelligence, moderated.

# 13th Annual Homeland Security Law Institute RITZ CARLTON | MAY 2019

With the American Bar Association's Section of Administrative Law and Regulatory Practice, NSI co-sponsored the 13th Homeland Security Law Institute which examined important updates on legislative and regulatory changes impacting the Department of Homeland Security (DHS). Speakers included: NSI Advisory Board member Joe Whitley, former General Counsel, DHS; Steve Bunnell, former General Counsel, DHS; Robert Litt, former General Counsel, Office of the Director of National Intelligence; and John Mitnik, current General Counsel, DHS.









# The U.S. Role in Syria: Legal and Policy Questions in a Challenging Conflict

JONES DAY LLP | MAY 2019

NSI co-hosted two panels with the Federalist Society on U.S. strategy in Syria and the Middle East and how we can best proceed in this challenging region. Pictured are: moderator Jamil N. Jaffer, NSI Founder and Executive Director; Katherine Zimmerman, Research Fellow at the American Enterprise Institute; Dana Stroul, Senior Fellow in The Washington Institute's Beth and David Geduld Program on Arab Politics; and Norm Roule, NSI Visiting Fellow and Former National Intelligence Manager for Iran, Office of the Director of National Intelligence.

## The American Way: Rule of Law in Intelligence and Covert Operations

**UNIVERSITY CLUB** | MAY 2019

NSI and the ABA Standing Committee on Law and National Security hosted an event exploring the milestones of intelligence law and oversight since the publication of the first U.S. Intelligence Community Law Sourcebook a decade ago. Panelists included: NSI Visiting Fellow Adam Pearlman, former Associate Deputy General Counsel, U.S. Department of Defense; NSI Visiting Fellow Megan Stifel, former Director for International Cyber Policy, National Security Council; Elisabeth Poteat, Attorney, National Security Division, Department of Justice; and NSI Advisory Board member Harvey Rishikof, Senior Counselor, ABA Standing Committee on Law and National Security. NSI Senior Fellow Andrew Borene, former Senior Advisor to the Director, Intelligence Advanced Research Projects Activity, moderated.

#### **CFIUS: Soup to Nuts Symposium**

#### MORGAN LEWIS & BOCKIUS LLP | MAY 2019

NSI co-hosted a full-day symposium with Morgan Lewis that featured CFIUS experts from the private & public sectors and speakers such as: NSI Visiting Fellow Giovanna Cinelli, Morgan Lewis; NSI Visiting Fellow Michael Geffroy, former General Counsel, Senate Select Committee on Intelligence; NSI Visiting Fellow David Hanke, former Professional Staff Member, Senate Select Committee on Intelligence; NSI Director of Strategy Matthew R. A. Heiman; NSI Visiting Fellow Kenneth Nunnenkamp, Morgan Lewis; and NSI Advisory Board member Ben Powell, former General Counsel, Office of the Director of National Intelligence."

# Into the Breach: Responding to Critical Data Incidents

**RPM ITALIAN | MAY 2019** 

NSI hosted an invitation-only lunchtime event for data breach lawyers which featured a fireside chat with NSI Advisory Board members Matt Olsen, Chief Trust and Security Officer, Uber, and Ben Powell, former General Counsel, Office of the Director of National Intelligence.



# The Future of Cyber Defense: CISA and the Private Sector

**GMU ARLINGTON CAMPUS | MARCH 2019** 

NSI partnered with the Intelligence and National Security Alliance to host an event focused on understanding the role of the Department of Homeland Security's newest agency, the Cybersecurity and Infrastructure Security Agency. The event featured remarks from Scalia Law alumni Chris Krebs, Director of CISA, and Jeanette Manfra, Associate Director for Cybersecurity of CISA.



#### Digital Defense: Modernizing the Battlefield

**U.S. CAPITOL VISITOR CENTER | FEBRUARY 2019** 

NSI partnered with the Congressional Tech Staffers Association to host a panel discussion on the implications of the latest technologies in national security. The event featured remarks by Rep. Elissa Slotkin (MI-8) and a panel that included: Rep. Will Hurd (TX-23); NSI Advisory Board member Gen. Keith Alexander (Ret.), former Director, National Security Agency; and Michael Madsen, Director of Strategic Engagements, Defense Innovation Unit. Iram Ali, Public Policy Lead for Defense and National Security, Amazon Web Services, moderated.



## **Building a 21st Century Trusted Workforce**

GMU ARLINGTON CAMPUS | OCTOBER 2018

NSI and the Intelligence and National Security Alliance co-hosted an event focused on reforming the security clearance process. Panelists included: Sen. Mark Warner (D-VA), Vice Chairman of the Senate Select Committee on Intelligence; Sue Gordon, Principal Deputy Director of National Intelligence; and Kevin Phillips, CEO and President, ManTech. Tish Long, INSA Chairman and NSI Advisory Board member, moderated.



# **NSI** and Symantec Roundtable with Rep. Gerry Connolly

**SYMANTEC | OCTOBER 2018** 

NSI and Symantec held a roundtable event with Rep. Gerry Connolly (VA-11) for a timely discussion on the implementation of the 2017 Modernizing Government Technology (MGT) Act nearly one year after it was signed into law.



# **HACK THE CAPITOL SERIES**

In partnership with the Woodrow Wilson International Center for Scholars and ICS Village, NSI hosted two Hack the Capitol events focused on Industrial Control Systems (ICS) security.

ICS are used throughout industrial infrastructure, many with military applications, and recent highprofile attacks on these systems have demonstrated ICS' vulnerabilities. Hack the Capitol brought together industry leaders and policymakers to develop means to better defend these systems through policy conversations, hands-on learning, and demonstrations.

#### **SEPTEMBER 26 & 27, 2018**

#### **FEATURED SPEAKERS**

**INCLUDING:** NSI Advisory Board member Mike Rogers, former Chairman of the House Permanent Select Committee on Intelligence; Rep. Dutch Ruppersberger (MD-02); and Rep. Jim Lengevin (RI-02).

#### MAY 14 - 15, 2019

#### **FEATURED SPEAKERS**

**INCLUDING:** Rep. Jim Langevin (RI-02); Dr. Kelly Fletcher, Deputy Director, Department of Homeland Security; Robert Ackerman, Jr., Founder AllegisCyber Capital; NSI Advisory Board member Ron Gula, President Gula Tech Adventures; and Jeanette Manfra, Assistant Director for Cybersecurity for the Cybersecurity and Infrastructure Security Agency, Department of Homeland Security.





# TECH TITANS AND NATIONAL SECURITY: WEST COAST EDITION

**JANUARY 17, 2019** 

The National Security Institute, the Federalist Society, and the Hoover Institution at Stanford University hosted the second Tech Titans and National Security symposium in Palo Alto, California. This event brought together expert policy and legal voices to examine the vital role that leading technology and Internet-based companies play in cybersecurity and national security.

#### **FEATURED SPEAKERS**

#### PROF. RICHARD EPSTEIN

Professor of Law, New York University School of Law

#### **MATT OLSEN**

NSI Advisory Board member and Chief Trust and Security Officer, Uber

#### MARK RYLAND

Director, Office of the CISO, Amazon Web Services

#### **TED ULLYOT**

NSI Advisory Board member and Former General Counsel, Facebook

#### PROF. JOHN C. YOO

Professor of Law, University of California, Berkeley



# DRAWING ON DECADES OF EXPERIENCE

NSI draws on the combined experiences of our advisory Board, leadership, staff, faculty, and fellows to serve as a platform for research, teaching, scholarship, and policy development.



# NSI LEADERSHIP AND STAFF



#### JAMIL N. JAFFER

Executive Director | National Security Institute
Director | National Security Law & Policy Program
Assistant Professor of Law | Antonin Scalia Law School |
George Mason University
Former Chief Counsel and Senior Advisor |
U.S. Senate Foreign Relations Committee
Former Associate Counsel to President George W. Bush
and the White House



#### **JESSICA JONES**

Deputy Executive Director | National Security Institute



#### **DARREN M. DICK**

Director of Programs | National Security Institute

Assistant Professor of Law | Antonin Scalia Law School |
George Mason University

Former Staff Director and General Counsel |
U.S. House Permanent Select Committee on Intelligence



#### **MATTHEW HEIMAN**

Director of Strategy | National Security Institute Chairman, Cyber & Privacy Working Group | Regulatory Transparency Project



#### JOHN C. LIPSEY

Director of Policy | National Security Institute

Adjunct Professor of Law | Antonin Scalia Law School |

George Mason University

Deputy Chief Counsel | Senator Bob Corker

Former Chief Counsel | Senate Foreign Relations Committee



#### OMARIO KANJI

Director of International Programs | National Security Institute
Adjunct Professor | James E. Beasley School of Law | Temple
University



**MEGAN BROWN** 

Co-Director of Emerging Technologist and Cybersecurity Programs | National Security Institute Partner | Wiley Rein LLP



ANDREA LIMBAGO

 ${\it Co-Director\ of\ Emerging\ Technologist\ and\ Cybersecurity\ Programs\ }\ |\ {\it National\ Security\ Institute}\ Vice\ President,\ Research\ and\ Analysis\ |\ Interos$ 



**LESTER MUNSON** 

Director of Global Security Programs | National Security Institute Former Staff Director | Senate Committee on Foreign Relations



**SARAH GEFFROY** 

 ${\it Co-Director\ of\ Intelligence\ Programs\ |\ National\ Security\ Institute} \\ {\it Former\ Chief\ Counsel\ |\ U.S.\ House\ Intelligence\ Committee} \\$ 



**MARGARET MARTIN** 

Co-Director of Intelligence Programs | National Security Institute Senior Director and Assistant General Counsel | Capital One



GRANT HAVER

Policy Program Coordinator | National Security Institute



JESSIE STEINHAUER

 $\textit{Policy Program Coordinator} \hspace{0.2cm} \mid \hspace{0.2cm} \textbf{National Security Institute}$ 



TAYLOR NELSON

Program Assistant | National Security Institute

# **ADVISORY BOARD**

Our Advisory Board members bring decades of experience from public service, including from a wide range of counterterrorism, defense, and intelligence agencies, as well as represent multiple industries and Silicon Valley's venture capital community. NSI draws on our Advisory Board members' expertise to produce research and policy materials that are highly relevant to current questions of national security law and policy.



GEN. KEITH ALEXANDER (RET.)
Former Director
National Security Agency &
Founding Commander US Cyber Command



GUS COLDEBELLA
Former General Counsel (acting)
U.S. Department of Homeland
Security



MICHAEL ALLEN
Former Staff Director
U.S. House Permanent Select
Committee on Intelligence



SADA CUMBER
Former U.S. Ambassador to
the Organisation of the Islamic
Conference



CHUCK ALSUP
Former Advisor to the Chairman
U.S. Senate Armed Services
Committee



RAJ DE Former General Counsel National Security Agency



JUDY ANSLEY
Former Assistant to the President
Former Deputy National Security Advisor
National Security Council



DONALD R. DIXON

Co-Founder and Managing Director

ForgePoint Capital



STEWART BAKER Former General Counsel National Security Agency



ALICE FISHER
Former Assistant Attorney General
Criminal Division
U.S. Department of Justice



JEREMY BASH
Former Chief of Staff
Central Intelligence Agency &
Department of Defense



RON GULA
President
Gula Tech Adventures



JOHN BELLINGER
Former Legal Adviser
U.S. Department of State and
National Security Council



**GEN. MICHAEL HAYDEN (RET.)**Former Director
Central Intelligence Agency and
National Security Agency



TERESA CARLSON Vice President Worldwide Public Sector Amazon Web Services



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